



National Center For Professional  
Education Quality Assurance  
Foundation

## ACCREDITATION COMMITTEE

ANQA-2021/44

### DECREE N 36

May 5, 2021

## ON ACCREDITATION OF INSTITUTIONAL CAPACITIES OF YEREVAN MEDICAL INSTITUTE AFTER MEHRABYAN LLC

### General Information about the Institution

Full name of the Institution: Yerevan Medical Institute after Mehrabyan LLC

Official Address: 51 Komitas, 21 H.Kochar, Yerevan, RA

Previous Accreditation decision and date: does not have

Guided by the regulation on the “State Accreditation of RA Education Institutions and their Academic Programs” approved by the RA Government Decree N 978-N as of 30 June 2011; by the RA Government Decree N 959-N as of 30 June 2011 on the “Approval of RA Standards for Professional Education Accreditation”; by the procedure on the “Formation and Functioning of the Accreditation Committee of the ‘National Center for Professional Education Quality Assurance’ Foundation (hereinafter referred to as ANQA)” as well as by the regulation on the “Formation of the Expert Panel of ANQA”, the ANQA Accreditation Committee (hereinafter referred to as the Committee) discussed the issue of accreditation of institutional capacities of Medical Institute after Mehrabyan LLC (hereinafter referred to as TLI or YMIM) in the session of the Accreditation Committee held on May 5, 2021.

Having examined the TLI's self-evaluation, remarks and suggestions on the draft report of the expert panel, the expert panel report, the follow-up plan based on the expert panel report, having heard the conclusions on the expert panel evaluation of Yerevan State Medical University which were made by the three members selected by the Chairman of the Accreditation Committee and were formed as a result of the meetings with the expert panel members and the TLI's representatives; as well the comments and suggestions made by the Accreditation Committee members, the Committee stated the following:

**The main phases of the accreditation process were carried out within the following periods:**

Submission of application: May 14, 2020

Submission of the self-evaluation: August 8, 2020  
Site-visit by the expert panel: November 9-12, 2019  
Submission of expert panel report: February 12, 2021  
Submission of the follow-up plan: February 19, 2021

The expertise Yerevan Medical Institute after Mehrabyan LLC was carried out by an independent expert panel formed in compliance with the requirements set by the regulation on the “Formation of the Expert Panel of the ANQA”. The evaluation was carried out according to the 10 criteria of institutional accreditation approved by the RA Government Decree N 959-N as of 30 June 2011.

While carrying out the evaluation, the expert panel took into consideration that Yerevan Medical Institute after Mehrabyan LLC has defined its mission in the strategic plan of 2015-2020. According to the mission, "Yerevan Mehrabyan Medical Institute LLC is a vocational educational institution, which aims at preparation of high-quality specialists in the field of healthcare, creation and maintenance of students' knowledge, development of skills and capacities through secondary education medical program syllabus, instilment and reinforcement of feelings of love and devotion to their chosen profession, as well as serving the people honestly."

Among 10 criteria of the institutional accreditation, “**Governance and Administration**”, “**Faculty and Staff**”, “**Research and Development**”, “**Internal Quality Assurance System**” were evaluated as unsatisfactory.

1. *The institution mainly provides credible award of qualifications.* The YMIM carries out only secondary vocational education programmes. The existing academic programmes are generally in line with the National Qualifications Framework and requirements of state standards. The institution is mainly provided with the necessary material-technical base for the implementation of academic programmes, closely cooperates with employers and partners, availing of their opportunities to develop students' internships and practical skills.

The TLI's personnel is recruited with experienced specialists of many years of pedagogical experience. However, there are problems with the sustainability of the teaching staff, the involvement of highly qualified staff, and the encouragement of the young teaching staff. The current recruitment policy needs improvement. YMIM currently works on resolving the issues. The TLI mainly provides the preparation of graduates endowed with practical skills in accordance with the requirements of employers.

*The governance and quality assurance systems mainly support the improvement of the awarded qualifications' credibility.*

2. The TLI has prerequisites for strategic management. A strategic plan has been developed, which is accepted by the stakeholders.

The TLI has some problems regarding effectiveness of the governance system and management of human resources, so strategic management and planning has certain shortcomings. Strategic management based on key evaluation indicators and KPI are not implemented as such.

Although data collection mechanisms and systems are in place, in terms of planning and monitoring purposes they don't always serve their goal.

The governing bodies of the institution are mainly guided by the approved strategic programmes, and maintain accountability to their stakeholders. The necessary quality assurance processes are carried out by YMIM. The governing body of the TLI highlights the importance of the quality assurance system and its development, but the QA processes are at the stage of implementation and the proposals made by the stakeholders are still being planned. The governance system is at the stage of formation, but there are trends for development. The governance is aimed at the quality improvement and credible award of qualifications.

***Internationalization and research /creative activities have trends for development.***

3. Although the TLI emphasizes the role of research activities and the formation of students' analytical skills, as well as there are prerequisites for the research environment, the development and implementation of clear plans, functioning policies for the development of research activities will contribute to the balanced development of the field. There there are concrete steps towards the aspirations for internationalization. There is a wide range of cooperation with external stakeholders and experience in benchmarking. Development of feedback with stakeholders and problems' solution can create opportunities for further development of the TLI.

4. There are shortcomings that do not have a key impact in terms of credible award of the qualifications, and grounds for improvement have been laid. There are examples of progress, and the governance system supports changes.

5. The follow-up plan based on the expert panel report is mainly realistic and the planned reforms will lead to changes, but regular monitoring should be provided to ensure the feasibility of the planned developments.

Taking into consideration the above mentioned, as a result of an open voting, the Accreditation Committee:

**DECIDED**

- 1. To award institutional accreditation to Yerevan Medical Institute after Mehrabyan LLC for 4 /four/ years.**
2. After the publication of the decision on accreditation award, to submit the reviewed follow-up plan and respective time-schedule to ANQA within two months taking into account:

- a) the need to give urgent solution to the problems existing in the fields of “**Governance and Administration**”, “**Faculty and Staff**”, “**Research and Development**”, “**Internal Quality Assurance System**”.
  - b) the necessity to clarify the measurability of key performance indicators of the processes implemented by the TLI,
  - c) the necessity to clarify the timeframe set and amount of financial resources for the evaluation and implementation of the processes carried out by the TLI;
3. To pay special attention to:
- a) clarification of the TLI’s name and mission;
  - b) preparation of reports based on analyses, clear quantitative and qualitative data;
  - c) conduct of systematic analysis of the external environment;
  - d) the reinforcement of the link between learning and research;
  - e) improvement of result-based management system,
  - f) identification of research priorities, development of an internationalization strategy;
  - g) improvement of quality assurance system, data collection mechanisms, discovery and dissemination of the best practice,
  - h) implementation of effective policy on staff recruitment.
4. Apply for YSMU’s programme accreditation of academic programmes.
5. In accordance with the requirements set by the Clause 12 of the regulation on the “State Accreditation of RA Education Institutions and their Academic Programs”, every 4 /four/ months to submit a written report to the ANQA on the results of carried out activities by ensuring the evaluation of improvement of the Institution’s activity, innovations and achievements.
6. To assign the ANQA to carry out mandatory monitoring of efficiency of the TLI's activity in accordance with the KPIs.

**Chairman of the Accreditation Committee:**

**A. Saghyan**

**May 5, 2021**

**Yerevan**